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Administration & Governance

Board paper title		Paper 14/05/20 - 1
Administration & Governance		
Report by	Wayne Hubbard	
Job Title	Chief Executive Officer	
Date of decision	Board meeting: 14 May 2020	

Summary
This paper notes reports on changes to the Board membership since the last meeting.

Recommendations
<p>The Board is recommended to</p> <ul style="list-style-type: none"> • Dissolve the Resource London Partnership. • Disband the Resource London Partnership Board. • Record a vote of thanks to the past and current members of the Partnership Board for their contributions. • Remove the Resource London Partnership Board from the Scheme of Delegated Authority with all Partnership Board approvals passing to the LWARB Chair for expenditure up to £100,000 and to the Board for greater amounts. • Note the current membership of the Board and the timetable for appointment/reappointment of new members.

Risk Management	
Risk	Action to mitigate risk
Disbanding of the Resource London Partnership Board removes a layer of oversight on LWARB's work with local authorities.	Officers will continue to seek input from Board members and will consult with WRAP and colleagues in key stakeholder organisations as appropriate. Significant decisions which would have been put to the Resource London Partnership Board, will be put to the full Board.

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Implications	
Legal The London Waste and Recycling Board Order (2008) allows the Board to determine its own committee structure.	
Financial Disbanding of the Resource London Partnership Board will generate a saving of approximately £5,000 per annum.	
Equalities N/A	
Originator	Adam Leibowitz
Contact details	Adam.Leibowitz@lwarb.gov.uk 07732 681 852

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Why the paper is being presented

The paper is presented to update the Board on governance/administrative developments since its last meeting, and to seek approval for the disbanding of the Resource London Partnership Board.

Written resolutions

No papers have been issued under the written resolution procedure since the previous Board meeting.

Resource London Partnership Board

Since its establishment in April 2015, Resource London (RL) has been delivered as a formal partnership between LWARB and WRAP providing support to London waste authorities. The programme is governed as a LWARB committee, chaired by Cllr Loakes, with representation from the London boroughs (with appointments from the Chief Executives London Councils network (CELC) and London Environment Directors network (LEDNET)) and observers from London Councils and the GLA.

As both LWARB and WRAP enter new business plan periods (from April 2020), and WRAP confirming that going forward there would be no specific financial contribution to the programme, there is an opportunity to redefine our relationship.

A meeting was held between LWARB and WRAP on 19 March and there was recognition of the work that the RL partnership has delivered and the impact of sharing resources and expertise. There was also acknowledgement that both organisations are now in a different place to where they were in April 2015. The work that RL is doing continues to be of value to both organisations, but the rigid structure and governance of a partnership board is overly restrictive and there was agreement to disband the formal partnership. This also ties in with the brand work, which is looking to consolidate LWARB's splintered sub-brands.

Both organisations are however keen to continue to maximise resources and amplify impact. With both organisations now delivering more holistic circular economy activities, there is interest in exploring wider partnership opportunities, including possible commercial collaborations. (Whilst continuing to invest resource in London waste authority projects which have wider reach and amplification opportunity, i.e. the flats project). It has been agreed that a new MOU will be developed to allow a broader working relationship, setting out areas of mutual interest, objectives, and outcomes.

LWARB Board is recommended to:

- Dissolve the formal Resource London partnership.
- Disband the Resource London Partnership Board.
- Record a vote of thanks to the Partnership Board Chair and current and former members of the Partnership Board for their contributions.

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- Remove the Resource London Partnership Board from the Scheme of Delegated Authority with all Partnership Board approvals passing to the LWARB Chair for expenditure up to £100,000 and to the Board for greater amounts.

* Note: The entire SODA is to be reviewed in light of this change and recent staffing changes and a revised version will be recommended to the Board by the Audit committee.

However, with the disbanding of the Partnership Board, consideration needs to be given on how LWARB continues to engage the key partners currently represented on the partnership board (CELC and LEDNet).

Officer Advisory Group update

At its October 2019 meeting the Board considered a proposal to establish an LWARB Advisory Committee to increase dialogue between LWARB and its key stakeholders with a membership comprising officers from London waste authorities, London Councils, the Greater London Authority and industry representatives.

The Board noted the benefit in establishing a more formal forum for dialogue and consultation with London boroughs and other stakeholders but did not think that the establishment of a formal committee of the Board was an appropriate mechanism, and this proposal was not approved.

LWARB officers have been in discussion with London Councils and LEDNET about establishing an officer advisory group comprising waste authority representatives from the LEDNET waste cluster group, GLA and private sector representation. We will look to hold the first meeting of the group in May and it is intended that it will help inform the delivery of LWARB programme and input into the draft of any LWARB produced waste management advice.

Board membership update

The London Waste and Recycling Board Order (2008) prescribes the LWARB membership as follows:

Board Chairman:	The Mayor of London or his/her representative.
Appointed by the Mayor:	One independent ¹ member
Appointed by London Councils:	Two independent members
	Four elected London Borough/Common Council members.

¹ i.e. not an elected member of a London Borough or the Common Council.

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Current membership of the Board is as follows:

Member	Affiliation	Appointment	End date of current appointment
Liz Goodwin		Mayor of London	31/12/2020
Cllr Nesil Caliskan	LB Enfield	London Councils	10/08/2020
Cllr Bassam Mahfouz	LB Ealing	London Councils	10/08/2020
Cllr Guy Senior	LB Wandsworth	London Councils	24/07/2022
Cllr Ian Wingfield	LB Sutton	London Councils	10/08/2020
Barbara Anderson	Independent	London Councils	10/08/2020
Melville Haggard	Independent	London Councils	10/08/2020
Shirley Rodrigues	Independent	Mayor of London	10/08/2020

Other than the Chair, the term of any Board member must not exceed four years, and any member may serve for a maximum of two terms.

The terms of appointment of most of the current Board members will come to an end in August 2020 (the exceptions being the Chair and Cllr Senior), at which point London Councils and the Mayor of London will need to re-appoint the existing members or appoint new members.

As the Order stipulates that Board members may serve at most two terms, Cllr Mahfouz, Barbara Anderson and Melville Haggard are not eligible to be reappointed.

Officers have been in touch with London Councils and the GLA to discuss these appointments and anticipate they will be made in advance end date of current appointments.

The Chair's appointment was recently extended by the Mayor of London from August to December 2020 to allow a longer term appointment to be made in due course following the Mayoral election that was due to take place in May 2020.